

EMERALD EXPRESS 2009: Afghanistan At The Crossroads, 8-9 April 2009

Day 1: Introductions and Opening Remarks (1 Hr):

- MajGen Donald Gardner, USMC (Ret), President, Marine Corps University
- General Amos, USMC, Assistant Commandant of the Marine Corps

Day 1: Morning Keynote Address (1 Hr): H.E General Abdul Rahim Wardak, National Defense Minister, Islamic Republic of Afghanistan

Day 1: Morning Panel (1.5 Hr): *Afghanistan at the Crossroads*

- What are the essential elements for stability in Afghanistan?
- How do we define success and are we winning?
- How do we frame interagency, partner, and Afghan solutions?
- Considerations for mending the seams in between interagency collaboration, cooperation, and coordination.

Panelists: -H.E. Minister Ali Ahmad Jalali, NESA
-Ambassador William Wood, CM, AMEMB, Kabul (Tentative)
-Ambassador Kai Eide, UN Special Representative to Afghanistan and Head of UNAMA

Senior Mentor Synthesis: General Anthony Zinni, USMC (Ret)

Day 1: Keynote Lunch (1.5 Hr): *Military Operations in the Afghan Theater: Operational Design with Interagency and Afghan Collaboration*

- Reassessment of the current threat.
- Challenges for expeditionary operations fighting insurgency in Afghanistan
- Challenges and opportunities in interagency collaboration

Panelists: -LtGen Jonathon Riley, British Army, UK, former Deputy Commander, ISAF
-Colonel Peter Petronzio, USMC, Commanding Officer, 24th MEU
-MajGen Douglas Stone, USMC

Day 1: Afternoon Panel (1.5 Hr): *Regional Relationships: How Geo-Strategic Issues Affect Afghanistan and Neighboring Countries*

- What are the concerns of interagency, private sector, and Afghan partners?
- How does Afghanistan fit into the international, regional, and local picture?
- Where are the PRTs and are they stronger and more effective?
- Afghanistan's Neighbors: What are their security concerns?

Panelists: -H.E. Ambassador Said T. Jawed, Afghan Ambassador to the United States
-H.E. Ambassador Hussain Haqqani, Pakistani Ambassador to the United States (Tentative)
-Dr. Marvin Weinbaum, Middle East Institute

Day 1: Afternoon Presentation (1 Hr): *Implementing the CENTCOM Assessment Team (CAT) Report*, LtGen Allen, USMC

Senior Mentor Synthesis: Ambassador Ronald Neumann, President of American Academy of Diplomacy, Former U.S. Ambassador to Afghanistan

Day 1: Keynote Dinner (2.5 Hr): *The Role of NATO and the Future of Coalition Cooperation in Afghanistan*, Ambassador Fernando Gentilini, NATO Senior Civilian Representative in Afghanistan

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Day 2: Introductions and Opening Remarks (.5 Hr):

- MajGen Donald Gardner, USMC (Ret), President, Marine Corps University
- LtGen George J. Flynn, USMC, Commanding General, Marine Corps Combat Development Command

Day 2: Morning Keynote (1 Hr): *Economics, Narcotics, and How to Win in Afghanistan*, Dr. Ashraf Ghani, Chairman, Institute for State Effectiveness.

Day 2: Morning Panel (1.5 Hr): *Economic Stability: The Issues, Perspectives, and Roadmap to Afghanistan's Prosperity*

- Do we understand the drivers for Afghan economics?
- How do we maximize efforts for security, stability and economic prosperity?
- What are the options and best practices to implement that will achieve economic stability?
- Defining corruption and minimizing the effects.

Panelists:

- Dr. Lee Windsor, Deputy Director, Gregg Center for the Study of War and Society, Fredericton, New Brunswick, Canada.
- Dr. Wolfgang Danspeckgruber, Director, Liechtenstein Institute on Self-Determination, Princeton University.
- Ms. Sarah Chayes, Founder, Arghand, Kandahar, Afghanistan

Senior Mentor Synthesis: Ambassador Robert Finn, Professor, Princeton University, Former U.S. Ambassador to Afghanistan.

Day 2: Keynote Lunch (1.5 Hr): *What the United States Means to the Afghans*, Mr. Ahmed Rashid, Journalist and Author

Day 2: Afternoon Theme (1.5 Hr): *Strategic Communications: What is the Message and How is it Understood?*

- Do we know the message and how it is received?
- How is the message interpreted?
- What should be communicated that isn't and what is that shouldn't?
- What is the message to the American people and how sustainable is the shift in attention from Iraq to Afghanistan?

Panelists:

- H.E. Hajji Mohmmad Mohaqiq, Member of the Afghan National Assembly
- Mr. Andres Ilves, BBC
- Dr. Hussain Yasa, Chairman and Editor-in-Chief, *Daily Outlook Afghanistan*
- Peter Bergen, New America Foundation

Senior Mentor Synthesis: LTG David Barno, USA (Ret), Director, NESA

Day 2: Afternoon Presentation (1 Hr): *CENTCOM Perspectives and Connecting the Trends*, LtGen John Allen, USMC, Deputy, CENTCOM

Day 2: Closing Remarks and Acknowledgements (.5 Hr):

- MajGen Donald Gardner, USMC (Ret), President, Marine Corps University